

ORIGINAL

OPEN MEETING AGENDA ITEM



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BEFORE THE ARIZONA CORPORATION COMMISSION

JEFF HATCH-MILLER, CHAIRMAN
MARC SPITZER, COMMISSIONER
WILLIAM A. MUNDELL, COMMISSIONER
MIKE GLEASON, COMMISSIONER
KRISTEN K. MAYES, COMMISSIONER

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Arizona Corporation Commission

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IN THE MATTER OF THE APPLICATION OF
ARIZONA ELECTRIC POWER COOPERATIVE,
INC. FOR A RATE INCREASE.

DOCKET NO. E-01773A-04-0528

IN THE MATTER OF THE APPLICATION OF
SOUTHWEST TRANSMISSION COOPERATIVE,
INC. FOR A RATE INCREASE.

DOCKET NO. E-04100A-04-0527

EXCEPTIONS OF INTERVENOR MOHAVE
ELECTRIC COOPERATIVE TO
RECOMMENDED OPINION AND
ORDER FOR AEPCO

Mohave Electric Cooperative, Inc. ("Mohave"), by and through its attorneys
undersigned, respectfully files these exceptions pursuant to A.C.C. R.14-301(b) to the
Recommended Opinion and Order concerning the Arizona Electric Power Cooperative, Inc.
("AEPCO") in the above captioned matter.

A. MOHAVE'S EXCEPTIONS - SUMMARIES

1. When examining appropriate equity levels the Recommended Opinion and
Order and the Staff fail to distinguish between the appropriate goals and objectives of a
generation and transmission cooperative and a distribution cooperative when examining equity.

2. In requiring a three (3) step increase, the Commission is setting rates for
the future which is unprecedented and adversely impacts end use customers and may be
unnecessary.

1 3. By not allowing its Board of Directors, elected by its members who have
2 responsibility to the ratepayers, to make the decisions on when and whether to ask customers
3 to pay increased rates in the future, the Recommended Opinion and Order fails to take into
4 account the governance provisions of Arizona Electric Power Cooperative ("AEPCO").

5 4. Without factual filed data to review, there must be an ACC proceeding to
6 determine whether or not the rate increases proposed for the future are to be implemented.

7 5. Concerning Anza cost studies, Staff does not sufficiently understand the
8 distinction between operation of a multi-state distribution cooperative (like Garkane and
9 Columbus which operate and serve at retail in two (2) states), and a G&T cooperative like AEPCO
10 serving at wholesale (and indeed making sales, perhaps, in many states). All of the Staff
11 examples concerning the issue of Anza Electric Cooperative were examples of retail distribution
12 cooperatives. The focus, if any at all, should be on the transmission rate.

13 **B. REASONING**

14 1. When examining appropriate equity levels the Recommended Opinion and
15 Order and the Staff fail to distinguish between the appropriate goals and objectives of a
16 generation and transmission cooperative and a distribution cooperative when examining equity.

17 a. When examining equity, the Recommended Opinion and Order and
18 the Staff fail to distinguish between appropriate equity requirements of a generation and
19 transmission cooperative and distribution cooperative. As a result, they improperly emphasize
20 increasing equity and rates to the harm of members and end users. A G&T thirty percent (30%)
21 equity goal is a lead weight and an economic travesty to foist upon the backs of ratepayers
22 when the actual lenders do not require it. In this case, the lender does not expect equity in
23 AEPCO to be thirty percent (30%) or even on a track to thirty percent (30%). The Cooperative
24 Finance Corporation ("CFC") representative testified that CFC supported the original filing of
25 AEPCO. the only purpose of a high equity ratio is to permit greater return of patronage capital.

1 The lender looks to the "take and pay" provisions of the All Requirements Contract and the
2 Partial Requirements Contract for its ultimate security. Even with less than thirty percent (30%)
3 equity RUS will permit return of patronage capital. Therefore, availability to AEPCO of funds by
4 way of RUS/CFC borrowing is actually dependent on the strength of its members, the credit
5 worthiness of the All Requirements Members and Partial Requirements Members. Certainly the
6 TIER and DSC are the additional important criteria which determine whether or not new loans will
7 be made. It is correctly pointed out that there is no "risk factor" (attributed to low equity or
8 low TIER or DSC) assigned to the RUS/CFC loans to AEPCO and, therefore, imagined "financial
9 risk" does not increase the loan or interest expense to AEPCO because of certain ratios being
10 achieved or not being achieved.

11 b. The purpose for creating a G&T is to have the least possible G&T
12 equity so that there can be the lowest possible distribution cooperative rates, but still borrow
13 from RUS/CFC. The G&T finances are then supported by the credit worthiness of the distribution
14 cooperatives which are attempting to make the lowest cost rates available to the rate payer/end
15 user, and rates acceptable to the lender. In this case CFC agreed with the filing. No G&T has an
16 equity at the thirty percent (30%) level. When it is first created, no RUS financed G&T has any
17 equity at all. Lenders recognize it is the economic and financial strength of G&T distribution
18 cooperative members and ability to repay debt which determines whether or not G&T loans will
19 be made. Not equity.

20 c. Distribution entities require differing levels of equity depending
21 upon their growth and their other economic circumstances. This is the reason why a thirty
22 percent (30%) equity is some times believed to be the appropriate target equity for a
23 distribution cooperative. And, often, not. In the past, a high G&T or distribution equity (30%)
24 has resulted in attempts by investor-owned utilities using in effect the members' own money to
25

1 take over rural electric cooperatives and to take over the territories and to change the
2 governance and manner by which distribution rates are set.

3 d. Mohave Electric Cooperative is (and Sulphur Springs Electric
4 Cooperative soon will be) a Partial Requirements AEPCO member. In the future, AEPCO will not
5 have resource responsibility or planning responsibility for sixty-five percent (65%) of what now
6 constitutes its current load (which 65% load responsibility will continue to be paid and assumed
7 by Mohave and Sulphur Springs. Today, AEPCO is not responsible for Mohave's future planning
8 or resource needs. Mohave is 35.8% of AEPCO's current load and is obligated to pay. These
9 facts are important when considering target equity growth for AEPCO and the impact of
10 increasing rates on Partial Requirements customers. The impact of an equity factor on a Partial
11 Requirements member may be unfair when the G&T has no planning or resource responsibility
12 and Mohave has no obligation to AEPCO equity except to pay 35.8% of the existing AEPCO
13 debts, operating and maintenance expenses, and 35.8% of the future expenses of "running"
14 AEPCO (not building).

15 e. The use of Golden Spread as a model was outrageous in this case.
16 Mr. Ramirez from Staff admitted on the stand that he simply received from the Fitch Company
17 an analysis of Golden Spread which was a G&T, that he had never done a G&T case, and he made
18 no separate inquiry as to the nature of the operations and the organization of Golden Spread.
19 Mr. Ramirez did not even submit the complete article on Golden Spread (while cross examination
20 was brief, it should be noted that Golden Spread was revealed to be represented by the same
21 consulting firm ("Guernsey") as represents Mohave Electric Cooperative and Sulphur Springs
22 Electric Cooperative and Trico Electric Cooperative). The Golden Spread operation is unique. It
23 does not borrow from CFC or RUS. It finances on the market (Mr. Minson testified that AEPCO
24 would never go to the market because the available funds from RUS and CFC were at a much
25 more attractive rate and, therefore, would not need market equity ratios). The size, the

1 complexity and the needs of Golden Spread make it not a typical G&T and, therefore, the
2 reference by Mr. Ramirez to the ratios and the performance of Golden Spread as a measure for
3 AEPCO to achieve was totally inappropriate.

4 f. No one with experience has indicated that a G&T equity of thirty
5 percent (30%) is an appropriate goal. Mohave concurs in the Opinion to the extent that the
6 Opinion points out that while equity is being built, thirty percent (30%) is not a goal that needs
7 to be evaluated at this time.

8 g. In the future AEPCO should be allowed by Staff to use the
9 calculations of TIER and DSC in the manner and using the methodology that the lenders use
10 because it is the lenders which are the ultimate providers of the borrowed funds (the "money").
11 Those compilations of statistics adopted by RUS and CFC meet all of the lender's requirements;
12 and, if they are sufficient for the lenders, and if they result in less upward rate pressure on the
13 end users, and if they are reliable, then they should be satisfactory to Staff. The goal is to keep
14 rates low, and AEPCO eligible to borrow from RUS and CFC.

15 2. In requiring a three (3) step increase, the Commission is setting rates for
16 the future which is unprecedented and adversely impacts end use customers and may be
17 unnecessary.

18 a. The step rate imposition without a hearing or a filing on the data
19 showing its need with opportunity to intervene and to comment is not consistent with fairness
20 to either the members such as Mohave or the end use customers. Such action is not good
21 regulatory process. It was prompted by Ramirez's threat to not approve a loan, already
22 approved by CFC/RUS, unless rates were higher.

23 b. A future step rate increase should be granted only on the basis of
24 demonstrated need at the time and based on the advice of lenders and an analysis of current
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1 ratios and current circumstances (Mohave does not suggest that a full rate case is required, only
2 that there needs to be an opportunity to be heard and to examine data before action is taken).

3 c. The CFC lender supported the original Application of AEPCO. This
4 should be a signal to the Commission and to the Staff that when the banker is willing to lend the
5 money based on the data and on the projections derived from that data, it takes some very
6 serious analysis and reasoning and some serious circumstances to jump in three (3) steps out
7 into the future and propose rate increases which the lender did not require. The Commission
8 should be as sensitive to end use customers as the lenders have been.

9 d. There was insufficient time for analysis and insufficient opportunity
10 to examine the three (3) step data proposal. Mention is made of this in the transcript. All of
11 this is a reason why the step rate imposition should not occur without a filing of data and an
12 opportunity to be heard and a hearing on the data.

13 e. Since when does Staff have authority to threaten a utility that
14 while a rate will be approved, a pending loan will not even though the lender approved the loan?
15 What is the role of the Commissioners?

16 3. By not allowing its Board of Directors, elected by its members who have
17 responsibility to the ratepayers, to make the decisions on when and whether to ask customers
18 to pay increased rates in the future, the Recommended Opinion and Order fails to take into
19 account the governance provisions of Arizona Electric Power Cooperative ("AEPCO").

20 a. It is insulting to the Directors of AEPCO to deny them their rightful
21 role as policy making managers and representatives of member-owner rate payers to demand
22 prior presentation and approval by it of future data and future statistics upon which future rate
23 increases by the ACC will be based. This is what is being proposed by Staff. It is upside down
24 rate making.

1 b. Cooperatives are the only democratic one-man one-vote public
2 service corporation utilities governed by the Arizona Corporation Commission with rate stability
3 for over 200,000 people. For twelve (12) years AEPCO, through its Board, has been able to
4 manage its affairs through its Board of Directors with the support of its members and has not
5 required a rate increase. This is an admirable twelve (12) year achievement. Where is the G&T
6 expertise that now overrides this management?

7 c. Approximately 200,000 end use customers have benefited from
8 twelve (12) years of the AEPCO Board decisions on stabilizing rates and delay of requests for
9 rate increases. The Commission Staff should not be substituting its opinions in a manner which
10 causes unneeded increased adverse rate impacts on customers.

11 d. The members which comprise the ownership of AEPCO are
12 consulted on rates in the rate making process, and each member of the Board of Directors
13 considers (as well as the AEPCO Board) the impact of rates on members before a rate case is
14 even filed.

15 e. Lenders are consulted before requests for rate increases are filed.

16 f. It is, therefore, wholly inappropriate to refer to the Board of
17 Directors of AEPCO as an entity with an interest adverse to that of the AEPCO corporate body
18 by saying that the duly elected and fiduciarily responsible AEPCO Board members could "block"
19 rate increases or take actions which would disadvantage "AEPCO" in violation of their fiduciary
20 duty. After all, who is AEPCO? It is the sum of the very members represented by the Board of
21 Directors who have only one (1) significant overriding goal: to assure AEPCO continues as an
22 economically viable and successful G&T entity, providing "member-owner" service at the lowest
23 possible rates. If before step rates are implemented the Board of Directors of AEPCO cannot be
24 heard and have a "say" on the step rate increases, what kind of a signal is it that the
25 Commission intends to send to a democratically run organization such as a cooperative? Who

1 does the Staff think is protecting? The lender? No. The members? No. The end use
2 customer? From what?

3 4. Without factual filed data to review, there must be an ACC proceeding to
4 determine whether or not the rate increases proposed for the future are to be implemented.

5 a. As proposed in this three (3) step process. without a hearing,
6 members and ratepayers are denied an opportunity to participate and this is a fundamentally
7 unfair situation. AEPCO never agreed to the step increases, except in the form of a resolution.

8 b. Future events are uncertain, and an increase may be unnecessary
9 in 2005, 2006 and 2007; and, if it is unnecessary, there is no purpose for a step increase simply
10 to accelerate some myth about growing a thirty percent (30%) equity (a myth based on a
11 misunderstanding of the role of equity in a G&T).

12 c. As noted above, the lenders originally approved the AEPCO rate
13 filing as originally filed (and the pending loan).

14 d. It is unfair to Partial Requirements members to increase rates
15 without a hearing since Partial Requirements member obligations are fixed. The Partial
16 Requirements member pays its proportionate share of the debt. Since the Partial Requirements
17 member pays its proportionate share of the debt and any future agreed upon joint ventures; and
18 since the lenders rely on the credit worthiness of the Partial Requirement member and the All
19 Requirements members and not the equity of AEPCO; and since as long as the debt is paid the
20 Partial Requirements members are owed no duty by AEPCO for planning or for resources, the
21 Partial Requirements member is punished by the Staff equity proposal. All of the foregoing are
22 arguments in support of having a hearing before the imposition of a rate increase.

23 5. Concerning Anza cost studies, Staff does not sufficiently understand the
24 distinction between operation of a multi-state distribution cooperative (like Garkane and
25 Columbus which operate and serve at retail in two (2) states), and a G&T cooperative like AEPCO

1 serving at wholesale (and indeed making sales, perhaps, in many states). All of the Staff
2 examples concerning the issue of Anza Electric Cooperative were examples of retail distribution
3 cooperatives. The focus, if any at all, should be on the transmission rate.

4 a. All members of a G&T are treated the same since all assume their
5 share of the same costs and have the same rates.

6 b. There are no retail meters, customer service or administration
7 expenses, or distribution expenses for the G&T to account for when serving Anza. The only cost
8 is the wholesale cost of power and transmission, which is another case for Southwest
9 Transmission Cooperative.

10 c. Garkane and Columbus as distribution cooperatives serving at retail
11 have man hours to account for and allocate, supplies and offices and physical equipment on the
12 ground, all of which needs to be accounted for as it is spread out over two (2) states. A G&T
13 simply sells a common commodity at wholesale under rates which recover its cost of wholesale
14 service and are approved by the governing Board and hence, by the members.

15 d. The Anza Electric Cooperative issue is a non-issue. In the future if
16 the AEPCO requests a waiver, it should be granted or the matter addressed in a transmission
17 case.

18 C. SUMMARY

19 1. There should be no step increases without a filing and a hearing.

20 2. Partial Requirements members should not be punished by rates designed
21 to achieve an equity level based on myth.

22 3. The equity plan should be accomplished by a seminar from RUS and CFC
23 on who they are, why they lend, how they lend, what criteria they demand, what criteria they
24 waive, how they assess a loan and what is the proper role of equity in a G&T with All
25 Requirements Members and Partial Requirements Members.

1 RESPECTFULLY SUBMITTED this 6th day of July, 2005.

2 CURTIS, GOODWIN, SULLIVAN,
3 UDALL & SCHWAB, P.L.C.

4 By:

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PROOF OF AND CERTIFICATE OF MAILING

I hereby certify that on this 6th day of July, 2005, I caused the foregoing document to be served on the Arizona Corporation Commission by delivering the original and fifteen (15) copies of the above to:

Docket Control
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Copies of the foregoing were mailed
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